# INDEX

## PUBLIC ADMINISTRATION QUARTERLY

## VOLUME TWENTY


"Are City Managers Greedy Bureaucrats?" John R. Bartle and Ronnie LaCourse Korosec, 89-102.

Bartle, John R.
"Are City Managers Greedy Bureaucrats?" 89-102.

"Beyond the NPR Recommendations: Experience from which we Ought to Learn," Frank P. Sherwood, 9-25.

Book Review Essay, 506-518.

"Burnout in a Large Federal Agency: Phase Model Implications for How Employees Perceive Leadership Credibility," Gerald T. Gabris and Douglas M. Ihrke, 220-249.

Bruce, Raymon R.
Editor and introduction to Symposium: "Neely Gardner Issue," 3-8.

"Career Service and Presidential Transition: From Bush to Clinton to National Performance Review, The," Michael S. Hamilton, 52-70.

"Citizen Perception of Community Policing Impact," Kuotsai Tom Liou and Eugene G. Savage, 163-179.

Coffee, Joseph N.
"Creating Entrepreneurial Government: The Franchising Movement," 71-88.

Cooper, Steven D.
"Local Government Budgeting Response to Fiscal Pressures," 305-319.

"Creating Entrepreneurial Government: The Franchising Movement," Joseph N. Coffee, 71-88.

"Crucial Edge of Reinvention: A Primer on Scoping and Measuring for Organizational Change, The," Kenneth Nichols, 405-418.

Daley, Dennis M.
"Paths of Glory and the Glass Ceiling: Differing Patterns of Career Advancement among Women and Minority Federal Employees," 143-162.

"Development and Comparative Public Administration: Past, Present, and Future," Ali Farazmand, 343-364.

Edwards, J. David
"Measuring Influence Distribution in a Public Organization: A Test of the Control Graph Technique," 477-505.

Farazmand, Ali
"Development and Comparative Public Administration: Past, Present, and Future. 343-364.

"Financial Management: A Balancing Act for Local Government Chief Financial Officers," W. Bartley Hildreth, 320-342.

Franchising
"Behind the NPR Franchising Recommendations: Experience from which we Ought to Learn," Frank P. Sherwood, 9-25.
"Creating Entrepreneurial Government: The Franchising Movement," Joseph N. Coffee, 71-88.

Frontiers of Empirical Research and Development, Robert T. Golembiewski, Editor
"Burnout in a Large Federal Agency: Phase Model Implications for How

# INDEX

## PUBLIC ADMINISTRATION QUARTERLY

## VOLUME TWENTY


"Are City Managers Greedy Bureaucrats?" John R. Bartle and Ronnie LaCourse Korosec, 89-102.

Bartle, John R.
"Are City Managers Greedy Bureaucrats?" 89-102.

"Beyond the NPR Recommendations: Experience from which we Ought to Learn," Frank P. Sherwood, 9-25.

Book Review Essay, 506-518.

"Burnout in a Large Federal Agency: Phase Model Implications for How Employees Perceive Leadership Credibility," Gerald T. Gabris and Douglas M. Ihrke, 220-249.

Bruce, Raymon R.
Editor and introduction to Symposium: "Neely Gardner Issue," 3-8.

"Career Service and Presidential Transition: From Bush to Clinton to National Performance Review, The," Michael S. Hamilton, 52-70.

"Citizen Perception of Community Policing Impact," Kuotsai Tom Liou and Eugene G. Savage, 163-179.

Coffee, Joseph N.
"Creating Entrepreneurial Government: The Franchising Movement," 71-88.

Cooper, Steven D.
"Local Government Budgeting Response to Fiscal Pressures," 305-319.

"Creating Entrepreneurial Government: The Franchising Movement," Joseph N. Coffee, 71-88.

"Crucial Edge of Reinvention: A Primer on Scoping and Measuring for Organizational Change, The," Kenneth Nichols, 405-418.

Daley, Dennis M.
"Paths of Glory and the Glass Ceiling: Differing Patterns of Career Advancement among Women and Minority Federal Employees," 143-162.

"Development and Comparative Public Administration: Past, Present, and Future," Ali Farazmand, 343-364.

Edwards, J. David
"Measuring Influence Distribution in a Public Organization: A Test of the Control Graph Technique," 477-505.

Farazmand, Ali
"Development and Comparative Public Administration: Past, Present, and Future. 343-364.

"Financial Management: A Balancing Act for Local Government Chief Financial Officers," W. Bartley Hildreth, 320-342.

Franchising
"Behind the NPR Franchising Recommendations: Experience from which we Ought to Learn," Frank P. Sherwood, 9-25.
"Creating Entrepreneurial Government: The Franchising Movement," Joseph N. Coffee, 71-88.

Frontiers of Empirical Research and Development, Robert T. Golembiewski, Editor
"Burnout in a Large Federal Agency: Phase Model Implications for How

Employees Perceive Leadership Credibility," Gerald T. Gabris and Douglas M. Ihrke, 220-249.

"Measuring Influence Distribution in a Public Organization: A Test of the Control Graph Technique," J. David Edwards, 477-505.

"Privatizing Services in Local Government: An Empirical Assessment of Efficiency and Institutional Explanations," Richard W. Pouder, 103-127.

Gabris, Gerald T.

"Burnout in a Large Federal Agency: Phase Model Implications for How Employees Perceive Leadership Credibility," 220-249.

Hamilton, Michael S.

"The Career Service and Presidential Transition: From Bush to Clinton to National Performance Review," 52-70.

Hays, Steven W.

"The 'State of the Discipline' in Public Personnel Administration," 285-304.

"Health Care in the New Millennium: Implications for Executives and Managers," 365-380.

Hildreth, W. Barley

"Financial Management: A Balancing Act for Local Government Chief Financial Officers," 320-342.

Hisnanick, John J.

"Matching Administrative Databases for Investigating Public Policy Issues: Impact of Medicare on Inpatient Usage of VA Hospitals," 180-200.

Holsclaw, Patricia W.

"Health Care in the New Millennium: Implications for Executives and Managers," 365-380.

Ihrke, Douglas M.

"Burnout in a Large Federal Agency: Phase Model Implications for How Employees Perceive Leadership Credibility," 220-249.

"Incidence of Casino Gaming Taxes in Mississippi: Setting the Stage, The," William C. Rivenbark and Bradley B. Rounsaville, 129-142.

"Influence of Political and Organizational Field upon Nonprofit Human Service Organizations, The," Stephen P. Wernet, 449-476.

Kilpatrick, Anne Osborne

"Health Care in the New Millennium: Implications for Executives and Managers," 365-380.

Klagge, Jay

"The Reinvention Trail: An Account of One State Agency's Quality Journey," 433-448.

Korosec, Ronnie LaCourse

"Are City Managers Greedy Bureaucrats?" 89-102

Liou, Kuotsai Tom

"Citizen Perception of Community Policing Impact," 163-179.

"Local Government Budgeting Response to Fiscal Pressures," Steven D. Cooper. 305-319.

Lynch, Cynthia and Thomas D.

"Twenty-first Century Budget Reform: Performance, Entrepreneurial, and Competitive Budgeting," 255-284.

"Matching Administrative Databases for Investigating Public Policy Issues: Impact of Medicare on Inpatient Usage of VA Hospitals," 180-200.

Nichols, Kenneth

"The Crucial Edge of Reinvention: A Primer for Scoping and Measuring for Organizational Change," 405-418.

"Paths of Glory and the Glass Ceiling:

Differing Patterns of Career Advancement among Women and Minority Federal Employees," Dennis M. Daley, 143-162.

Pouder, Richard W.
"Privatizing Services in Local Government: An Empirical Assessment of Efficiency and Institutional Explanations," 103-127.

Rabin, Jack
Editor and Introduction to Symposium, "Public Administration: The State of the Discipline, Part 1," 253.

"Reinventing Government and Reaffirming Ethics: Implications for Organizational Development in the Public Sector," Gary Zajac, 385-404.

Reinventing Government
"Crucial Edge of Reinvention: A Primer on Scoping and Measurement for Organizational Change, The," Kenneth Nichols, 405-418.
"Reinventing Government and Reaffirming Ethics: Implications for Organizational Development in the Public Sector," Gary Zajac, 385-404.
"Reinventing Local Government: A Case Study of Organizational Change Through Community Learning," A. Carol Rusaw, 419-432.
"Reinvention Trail: An Account of One State Agency's Quality Journey, The," Jay Klagge, 433-448.
"Symposium: "Reinventing Professional and Organizational Development," 383-448.

"Reinvention Trail: An Account of One State Agency's Quality Journey, The," Jay Klagge, 433-448.

Rivenbark, William C.
"The Incidence of Gaming Taxes in Mississippi: Setting the Stage," 129-142.

Rounsaville, Bradley B.
"The Incidence of Gaming Taxes in Mississippi: Setting the Stage," 129-142.

Rusaw, A. Carol
"Reinventing Local Government: A Case Study of Organizational Change Through Community Learning," 419-432.

Savage, Eugene G.
"Citizen Perception of Community Policing Impact," 163-179.

Schacter, Hindy Lauer
Editor of and Introduction to Symposium, "Reinventing Professional and Organizational Development," 383-384.

Sherwood, Frank P.
"Behind the NPR Franchising Recommendations: Experience from which we Ought to Learn," 9-25.

"'State of the Discipline' in Public Personnel Administration, The," Steven W. Hays, 285-304.

"Strategic Management and Total Quality Management: Challenges and Choices," Janet C. Vinzant and Douglas H. Vinzant, 201-219.

"Succession of the President and Vice President: Managing the Change, The," Raymon R. Bruce, 26-51.

Symposia
"Neely Gardner Issue: Entrepreneurial Management in the Public Sector: Franchising Internal Services, 3-88.
"Public Administration: The State of the Discipline, Part 1, 252-380.
"Reinventing Professional and Organizational Development," 383-448.

"Twenty-first Century Budget Reform:

Performance, Entrepreneurial, and Competitive Budgeting," Thomas D. Lynch and Cynthia Lynch, 255-284.

Vinzant, Douglas and Janet
"Strategic Management and Total Quality Management: Challenges and Choices," 201-219.

Wernet, Stephen P.
"The Influence of Political and Organizational Field upon Nonprofit Human Service Organizations," 449-476.

Zajac, Gary
"Reinventing Government and Reaffirming Ethics: Implications for Organizational Development in the Public Sector," 385-404.